



CORPORATE GOVERNANCE GUIDELINES

As adopted by the Board of Directors on September 12, 2014

The business and affairs of Avago Technologies Limited (the “Company”) are managed by or under the direction of the directors. The Board of Directors of the Company (the “Board”) has adopted these Corporate Governance Guidelines (the “Guidelines”), the purpose of which is to set forth general principles and policies by which the Board will manage its affairs. These Guidelines will be reviewed periodically by the Nominating and Corporate Governance Committee for adequacy and application, and will be posted on the Company’s website.

A. Role of the Board of Directors

The primary responsibility of the Board is to act honestly and to use reasonable diligence in the discharge of its duties to act in good faith, with reasonable care and skill, in the interests of the Company, in accordance with the corporate laws of the Republic of Singapore.

It is the general policy of the Board that all decisions that could have a material effect on the Company or its shareholders be considered by the Board or the appropriate committee thereof, as applicable.

B. Composition of the Board of Directors

1. Qualifications

The Board seeks to be composed of individuals who have the highest personal and professional integrity, who have demonstrated exceptional ability and judgment and who are effective, in connection with the other members of the Board, in providing the diversity of skills and soundness of judgment appropriate for the business and operations of the Company and serving the long-term interests of the shareholders.

2. Independence

It is the policy of the Board that at least a majority of the members of the Board (each, a “Director”) shall be independent. An “independent” Director is one who:

- (i) is not an executive officer or employee of the Company or any other individual having a relationship which, in the opinion of the Board, would interfere with the exercise of independent judgment in carrying out the responsibilities of a Director;

- (ii) is not, and has not at any time during the past three years been, employed by the Company;
- (iii) has not accepted, and does not have a Family Member who has accepted, any compensation from the Company in excess of \$120,000 during any period of 12 consecutive months within the three years preceding the determination of independence, other than (A) compensation for Board or Board committee service, (B) compensation paid to a Family Member who is an employee (other than an executive officer) of the Company, or (C) benefits under a tax-qualified retirement plan, or non-discretionary compensation;
- (iv) is not a Family Member of an individual who is, or at any time during the past three years was, employed by the Company as an executive officer;
- (v) is not, and does not have a Family Member who is, a partner in, or a controlling shareholder or an executive officer of, any organization to which the Company made, or from which the Company received, payments for property or services in the current or any of the past three fiscal years that exceed 5% of the recipient's consolidated gross revenues for that year, or \$200,000, whichever is more, other than (A) payments arising solely from investments in the Company's securities, and (B) payments under non-discretionary charitable contribution matching programs;
- (vi) is not, and does not have a Family Member who is, employed as an executive officer of another entity where at any time during the past three years any of the executive officers of the Company served on the compensation committee of such other entity;
- (vii) is not, and does not have a Family Member who is, a current partner of the Company's outside auditor, and was not a partner or employee of the Company's outside auditor who worked on the Company's audit at any time during any of the past three years; and
- (viii) satisfies any additional requirements for independence promulgated from time to time by The NASDAQ Stock Market ("NASDAQ").

For the purposes of these independence standards, a reference to the "Company" includes any parent or consolidated subsidiary of the Company.

"Family Member" means a person's spouse, parents, children and siblings, whether by blood, marriage or adoption, or anyone residing in such person's home.

In addition, to the extent applicable with respect to membership on specific committees, the Board shall have a sufficient number of members who satisfy any additional requirements for "independence" promulgated from time to time by NASDAQ and the Securities and Exchange Commission (the "SEC").

Consideration should also be given to all other relevant facts and circumstances, including issues that may arise as a result of any Director compensation (whether direct or indirect), any charitable contributions by the Company to organizations with which a Director is affiliated and any consulting arrangement between the Company and a Director.

The Board has determined that transactions or relationships between the Company and an entity where a Director or nominee for Director serves as a non-employee director and/or is the beneficial owner, directly or indirectly of less than 10% of such entity, or where a Director or nominee for Director serves on a non-employee advisory board of, or in a non-employee advisory capacity to, such an entity are presumed immaterial for the purposes of assessing a director's independence.

The Nominating and Corporate Governance Committee reports annually to the full Board on these matters.

3. Size

The Company's Memorandum and Articles of Association (the "Articles") currently provide that the number of Directors shall be not less than the minimum required by the Singapore Companies Act, Cap 50. (the "Act"), currently one, and not more than 13. The number of Directors is determined from time to time by the Board based on its current composition and requirements, except as otherwise set forth in the Articles. It is the policy of the Board that the number of Directors not exceed a number that can function efficiently and effectively as a body.

4. Management Directors

The Chief Executive Officer of the Company should serve as a Director. Other senior executives may also serve as a Director, subject to Board recommendation and nomination and shareholder approval thereof.

5. Chairman

Except as otherwise set forth in the Certificate or the Bylaws, the Board shall periodically designate from among its members a Chairman of the Board. The Board believes that at the present time the Company and its shareholders are best served by a Board leadership structure in which the roles of the Chief Executive Officer and the Chairman of the Board are held by different individuals, and that the Chairman of the Board be an independent Director.

6. Singapore Resident Director

In accordance with the provisions of the Act, the Board shall at all times have at least one (or such other minimum number of) Director(s) who satisfies any minimum Board membership requirements of the Singapore Companies Act in effect from time to time.

7. Change of Position

The Board has adopted a policy that requires any director who retires from or terminates his or her present employment, or who materially changes his or her position, to submit an offer of resignation as a director to the Board. The Board will then evaluate whether the individual should continue to sit on the Board in light of his or her new occupational status and decide whether or not to accept the director's offer of resignation. However, the Board may invite any such Director to remain on the Board when the Board determines, following a review by the Nominating and Corporate Governance Committee, that continued access to such Director's knowledge and experience is in the best interests of the Company and its shareholders.

8. Outside Directorships

Non-employee Directors are encouraged to limit the number of other boards on which they serve, taking into account the time required for board attendance, participation and effectiveness on these boards. Non-employee Directors should advise the Chairman, the Chief Executive Officer and the Chairperson of the Nominating and Corporate Governance Committee in advance of accepting an invitation to serve on another board.

9. Selection of New Directors and Nomination for Reelection of Incumbent Directors

The Board nominates Directors for election at each meeting of shareholders at which Directors are elected and selects Directors to fill vacancies that occur between such meetings. The Board has delegated to the Nominating and Corporate Governance Committee, in consultation with the Chairman and the Chief Executive Officer, the primary responsibility for identifying, evaluating, reviewing and recommending qualified Director candidates to the entire Board. The Nominating and Corporate Governance Committee also has the primary responsibility for evaluating, reviewing and recommending the incumbent Directors for nomination for reelection to the Board.

10. Retirement Age

The Board does not currently believe that a mandatory retirement age for non-employee Directors is necessary, and that continued service by a particular Director, regardless of age, may be in the best interests of the Company and its shareholders, regardless of such Director's age, subject to such Director being physically able to fulfill his duties as a Director.

However, in accordance with the provisions of the Act, the office of a Director shall become vacant at the conclusion of the Company's annual general meeting of shareholders first held after such Director attains the age of 70 years, and any re-appointment of such Director must be approved by the Company's shareholders. In addition, no person over the age of 70 may be appointed as a Director by the Board to fill a casual vacancy, although such a person may be nominated by the Board for election as a Director by the Company's shareholders.

C. Committee Composition and Functions

1. Committees

The Board has established an Audit Committee, a Nominating and Corporate Governance Committee and a Compensation Committee as standing committees of the Board. The Board also establishes such other standing and special purpose committees as the Board deems necessary or appropriate from time to time to assist the Board in overseeing the affairs of the Company. Each committee has written charter or delegations of responsibilities and authority, which are reviewed periodically by the entire Board.

2. Committee Membership

The composition of each committee is determined by the Board. The Nominating and Corporate Governance Committee, after consultation with the Chairman and the Chief Executive Officer, and after considering the wishes of the individual Directors, recommends to the entire Board annually the chairmanship and membership of each committee.

3. Independence: Audit, Nominating and Corporate Governance, Compensation Committees; Chairmanships

The Audit, Nominating and Corporate Governance, and Compensation Committees are composed solely of Directors who qualify as independent within the meaning of these Guidelines, including (to the extent applicable with respect to membership on a particular committee) any requirement for “independence” promulgated from time to time by NASDAQ or the SEC. All committees are chaired by independent Directors, within the meaning of these Guidelines.

D. Board and Chief Executive Officer Evaluations

1. Criteria for Board Evaluation

The Nominating and Corporate Governance Committee conducts a periodic assessment of the performance of the Board, including Board committees, seeking input from the full Board, and others as needed, and provides the results to the full Board for discussion. The assessment includes evaluation of the Board’s and each committee’s contribution as a whole, specific areas of focus to be determined by the Nominating and Corporate Governance Committee and the Chairman of the Board, after consultation with the Board and/or management, and overall Board and committee composition and makeup. The Nominating and Corporate Governance Committee also annually considers and assesses the independence of Directors, including whether a majority of the Board continues to be independent within the meaning prescribed by these Guidelines, NASDAQ and the SEC, and recommends to the Board which Directors should be determined by the full Board to be independent.

2. Evaluation of the Chief Executive Officer

The Board annually reviews and evaluates the performance of the Chief Executive Officer through such process as the Board deems appropriate from time to time, acting either directly or through the Compensation Committee.

E. Succession Planning

The Compensation Committee, in consultation with the Chairman and the Chief Executive Officer, has the primary responsibility for the development and periodic review of a comprehensive succession plan for management positions.

F. Board and Committee Operation and Processes

1. Frequency of Meetings

The Board meets regularly on previously determined dates, not less than four times a year and conducts special meetings as needed. Subject to the provisions of its charter, each committee determines the frequency of meetings of that committee.

A schedule of regular Board and committee meetings for each fiscal year will be provided for consideration by the Board on or before November 1 of the prior year.

2. Director Attendance

Each Director is expected to attend all meetings of the Board and of each committee of which the Director is a member and the Company's annual general meeting of shareholders, except where unusual circumstances arise. The Board recognizes that occasionally meetings may need to be scheduled on short notice and that conflicts may arise from time to time that will prevent a Director from attending a meeting. However, each Director is expected to make every reasonable effort to keep such absences to a minimum.

3. Briefing Materials

The agenda, together with written or electronic materials (when possible) on matters to be presented for consideration, for each Board and committee meeting is normally provided to Directors in advance of the meeting with sufficient time as will allow Directors to prepare for the discussion of the materials at the meeting. In some cases, however, due either to the sensitive nature of an item under consideration or the press of time, information may not be provided in advance of the meeting. The Chief Executive Officer or his designee will provide the Directors with any additional necessary information. Members of the Board or any committee should review any such materials provided to them in advance of the applicable meeting.

4. Participation of Management, Advisors and Guests

The Board expects that certain members of senior management will be invited regularly to attend portions of Board and committee meetings. Should the Chief Executive Officer or any Director want additional advisors or guests to attend Board meetings on a regular basis or for a particular meeting, it is expected that this suggestion will be made to the Board for its approval. The Board meets in executive session to consider matters of a confidential nature that may not be appropriate to discuss in the presence of non-Directors. The Chairman, or the Chief Executive Officer (if no Chairman is appointed), subject to the direction of the Board, determines which, if any, non-Directors should attend such executive sessions. The Chairman of each committee, subject to the direction of the particular committee, determines which, if any, members of senior management, advisors or other non-committee members attend each committee meeting.

5. Access to Management, Outside Counsel and External Resources

Members of the Board have complete access to the Company's management and outside counsel and any external resources, including retaining legal, financial or other advisors, as the Board deems necessary or appropriate to fulfill its responsibilities, including for the purpose of receiving reports with respect to the Company's operations and business strategies and monitoring related risks. Members of the Board should use judgment in contacting management so that the business and operations of the Company and the ability of the managers to discharge their duties are not disrupted.

6. Reports to the Board

All material activities of the committees are reported to the Board. Any other reports from the committees to the Board are made on an as needed basis, within the discretion of the committee Chairmen.

7. Meetings of Independent Directors

The independent Directors meet in executive session on a regular basis, at which meetings only independent Directors are present. The agenda for meetings of the independent Directors shall be established, and such meetings shall be coordinated and chaired, by the independent Chairman of the Board. Significant issues discussed at any such executive sessions are discussed with the Chief Executive Officer as deemed appropriate by the Chairman.

8. Conflicts of Interest

The business or family relationships of a Director may on occasion give rise to that Director having a material personal interest in a particular matter raised before the Board or a committee. The Board or committee, as the case may be, after consulting with counsel if needed, determines on a case-by-case basis whether any such conflict or potential conflict of interest exists. The Board and each committee will take appropriate steps to identify any such potential conflicts and to assure that all Directors voting on a matter are disinterested with respect to that matter. In addition, all conflicts or potential conflicts are subject to

applicable provisions of the Company's ethics code or codes, and related party transactions involving the Company are subject to approval by the Audit Committee or the Board.

9. New Director Orientation and Incumbent Director Education

New Directors shall meet with management and participate in any orientation and programs established by the Board to familiarize new Directors with the Company, its strategic plans and significant financial, accounting and risk management issues, its compliance programs, its Code of Business Conduct and Ethics, these Corporate Governance Guidelines and with the new Director's duties and responsibilities as a member of the Board.

10. Director Compensation

Employee Directors receive no additional compensation for their Board service. The Company's policy with respect to the compensation of non-employee Directors is to set the form and amount of such compensation at a level and in a manner that is competitive with other selected peer group companies of comparable size. The Company uses stock-based compensation as a component of non-employee Director compensation to strengthen the non-employee Directors' commitment to the future of the Company and to further align their interests with those of the Company's shareholders. The Compensation Committee periodically reviews the compensation paid to non-employee Directors for their service on the Board and its committees and recommends any changes considered appropriate to the Board for its approval, and by the Company's shareholders to the extent required by Singapore law.

11. Director Equity Ownership

The Board has adopted a policy that Board members should own a minimum amount of the Company's ordinary shares and has established, and shall periodically review, share ownership goals for non-employee Directors to strengthen their commitment to the future of the Company and further align their interests with those of the Company's shareholders.

12. Board Interaction with Investors, the Press, etc.

The Board believes that only the Chief Executive Officer, the Chief Financial Officer, the Head of Investor Relations and selected individuals designated by the Chief Executive Officer, should speak for the Company. In no event should any Director communicate any confidential or market-sensitive information to any person or constituency outside the Board. Directors should refer any external inquiries to the Chief Executive Officer or the General Counsel of the Company for handling.

Employees, shareholders or other interested third parties who wish to contact the Board, a standing committee of the Board, or a Director may write to the following address:

The Board of Directors
Avago Technologies Limited
c/o General Counsel
Avago Technologies U.S. Inc.
350 West Trimble Road, Building 90
San Jose, CA 95131
U.S.A.

Our General Counsel, or someone acting on his/her behalf, will review these written communications. Communications are distributed to the Board or to any individual director, as appropriate, depending on the facts and circumstances outlined in the communication. Any communication from a shareholder relating to Director nominations or a shareholder proposal for business to be considered at the Company's annual general meeting of shareholders or included in the Company's proxy statement will be sent to the Chair of the Nominating and Corporate Governance Committee.

Communications that are unduly hostile, threatening, illegal or similarly unsuitable will be excluded, with the provision that any communication that is excluded will be made available to any Director upon request.