



**Covanta Holding Corporation**



**CVA NYSE**

**Environmental Services**

Market Capitalization USD:

**\$2,170.75 mm**

**CONCERN LEVEL: AVERAGE**

- 1 The CEO's total remuneration is within the typical market range for the relevant industry and market cap.
- 2 The ratio between the CEO's pay and the median pay of the other named executive officers is 3X or less.
- 3 The CEO's annual cash incentives rose or fell in line with annual performance.
- 4 The CEO received no more than one annual cash bonus this fiscal year.
- 5 The CEO's equity remuneration reflected the company's share price movement over the last five years.
- 6 The company only pays long-term incentives to the CEO for above median performance against a peer group. 
- 7 The company's dilution from equity incentives is 10 percent or less.
- 8 Unvested equity lapses when the CEO's employment is terminated. 
- 9 The CEO's potential cash severance payment is capped at two times annual cash remuneration.
- 10 The accrued benefits of the CEO's post-retirement income are within the typical market range for the relevant market cap bracket.

**CEO: Anthony J. Orlando**

**Age: 52**

**CEO Since: 2004**

	2009	2010	2011
<b>Base Salary</b>	\$726,923	\$720,000	\$735,000
<b>Discretionary Bonus</b>	\$0	\$0	\$0
<b>Annual Cash Incentive</b>	\$779,534	\$580,000	\$495,000
<b>Benefits and Perquisites</b>	\$22,724	\$22,646	\$18,500
<b>TOTAL ANNUAL COMPENSATION</b>	<b>\$1,529,181</b>	<b>\$1,322,646</b>	<b>\$1,248,500</b>
<b>Increase in Post-Retirement Benefits</b>	\$305,064	\$299,655	\$650,600
<b>Stock Option Awards</b>	\$0	\$311,713	\$0
<b>Stock Awards</b>	\$750,017	\$3,999,989	\$550,016
<b>TOTAL COMPENSATION</b>	<b>\$2,584,262</b>	<b>\$5,934,003</b>	<b>\$2,449,116</b>
<b>Median of Other Named Executive Officers Total Compensation</b>	\$1,120,684	\$2,579,889	\$1,055,114
<b>Value Realized on Exercise of Stock Option</b>	\$0	\$1,970,248	\$0
<b>Value Realized on Vesting of Stock</b>	\$497,109	\$607,491	\$721,860
<b>TOTAL REALIZED EQUITY COMPENSATION</b>	<b>\$497,109</b>	<b>\$2,577,739</b>	<b>\$721,860</b>

**Proxy Date:** 27 Mar 2012

**Annual Meeting Date:** 9 May 2012

**Equity Reserves:** 4.19%

**Stock Option Run Rate:** 0.00%

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## Performance Comparison

■ S&P500 ■ Industry ■ CVA



## Peer Comparisons (TRBC) = Industrials

### Total Summary CEO Compensation

Ticker	Company Name	2009	2010	2011	Market Cap
<b>CVA</b>	<b>Covanta Holding Corporation</b>	<b>\$2,584,262</b>	<b>\$5,934,003</b>	<b>\$2,449,116</b>	<b>\$2,170,745,026</b>
NAV	Navistar International Corporation	\$8,181,126	\$10,382,469	\$15,167,755	\$2,330,990,541
NDSN	Nordson Corporation	\$7,565,640	\$4,140,168	\$4,515,269	\$2,711,085,451
ORB	Orbital Sciences Corporation	\$1,140,609	\$1,884,427	\$1,902,392	\$748,280,243
OC	Owens Corning	\$7,631,594	\$9,729,956	\$9,278,252	\$2,675,948,850
LFUS	Littelfuse, Inc.	\$1,725,428	\$3,058,360	\$2,820,369	\$924,960,360
MSA	Mine Safety Appliances Company	\$2,624,869	\$3,051,005	\$4,455,962	\$987,441,597

To insure consistency, peer comparisons are based on a combination of TRBC Industry and Sector classifications and company market caps. Missing peer pay figures for 2011 are due to differences in company filing schedules.

### Pay Peer Group

Avista Corporation, CH Energy Group, Inc., Hawaiian Electric Industries, Inc., NRG Energy, Inc., NSTAR Electric Company, PNM Resources, Inc., Portland General Electric Company, Progressive Waste Solutions Ltd., Vectren Corporation, Waste Connections Inc., Westar Energy, Inc., and Unisource Energy Corporation.

### Performance Peer Group

Standard & Poors 400; Dow Jones Waste Index; and Dow Jones Electric Utilities index

## COMPENSATION COMMITTEE MEMBERS

Director	Membership	Age	Gender	Tenure	Independence
Robert S. Silberman	Chairman	54	Male	8	Outside
David M. Barse	Member	49	Male	16	Outside Related
Peter C. B. Bvnoe	Member	61	Male	8	Outside

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